

30<sup>th</sup> July, 2014

Mr. R Muralidhar,  
Flat No. A2, Madhrams  
Old No 1 / New No 3  
Sriram Colony, Alwarpet  
Chennai 600018

Dear Mr Muralidhar,

**Sub: Appointment as Independent Director**

We thank you for your confirmation to IFB Industries Limited (the "**Company**") that you meet the "independence" criteria as envisaged in Section 149(6) of the Companies Act, 2013 ("**2013 Act**") and Clause 49 of the Listing Agreement [as amended vide circular issued by Securities and Exchange Board of India ref no. CIR/CFD/POLICY CELL/2/2014 dated April 17, 2014] and also for your consenting to hold office as a director of the Company.

Pursuant to your confirmation, we are pleased to inform that upon the recommendation of the Board, the shareholders have approved your appointment as an Independent Director on the Board of the Company with effect from 30 July 2014 for a term of five years. It is a matter of great honour and privilege to have you on our Board.

The terms of your appointment, as set out in this letter, are subject to the extant provisions of the (i) applicable laws, including "**2013 Act**" and Clause 49 of the Listing Agreement (as amended from time to time) and (ii) Articles of Association of the Company ("**AOA**").

**1. Appointment**

We are enclosing for your kind perusal Annexure – 1 signifying the terms and conditions of your appointment together with the expected role and duties as envisaged under the "**2013 Act**" read with the Schedule IV thereto.

**2. Committees**

The Board of Directors (the Board) may, if it deem fit, invite you for being appointed on one or more of the existing Board Committees or any such Committee that is set up in the future. Your appointment on such Committee(s) will be subject to the applicable regulations.

**3. Time Commitment**

- 3.1. The Board meets at least four times in a year. The Audit Committee also meets at least four times in a year. Besides, there are other Committee meetings like Nomination and Remuneration Committee, Stakeholders' Relationship Committee

and Corporate Social Responsibility Committee meetings which are convened depending upon requirement. You will be expected to attend the meetings of the Board, Board Committees to which you may be appointed and Shareholders meetings and to devote such time to your duties, as appropriate for you to discharge your duties effectively. Ordinarily, all meetings are held in Kolkata.

- 3.2. The company would be sharing with you the annual calendar of Board / Committee Meetings in advance at the beginning of every calendar year.
- 3.3. By accepting this appointment, you confirm that you are able to allocate sufficient time to meet the expectations from your role to the satisfaction of the Board.

#### **4. Roles, duties and responsibilities**

As member of the Board/Committee you along with the other Directors will be collectively responsible for meeting the objectives of the Board/Committee which include:

- 4.1 Requirements under the "2013 Act", as detailed in Annexure -1.
- 4.2 "Responsibilities of the Board" as outlined in the Corporate Governance requirements as prescribed by Stock Exchanges under Clause 49 of the Listing Agreement.
- 4.3 Accountability under the Director's Responsibility Statement.
- 4.4 Protecting and enhancing the IFB brand.
- 4.5 You shall abide by the 'Code For Independent Directors' as outlined in Schedule IV to section 149(8) of the "2013 Act", and duties of directors as provided in the "2013 Act" (including Section 166) and in Clause 49 of the Listing Agreement.
- 4.6 You shall not assign your office and any assignments so made shall be void.

#### **5. Status of Appointment**

You will not be an employee of the Company and this letter shall not constitute a contract of employment. You will be paid such remuneration by way of sitting fees for meetings of the Board and its Committees as may be decided by the Board and approved by the Shareholders from time to time. The existing fee structure is detailed in Annexure 2 for your reference.

Further, you may also be paid remuneration by way of commission as may be approved by the Board and the Shareholders from time to time.

#### **6. Re-imbusement of Expenses**

In addition to the remuneration described in paragraph 5 the Company will, for the period of your appointment, reimburse you for travel, hotel and other incidental expenses incurred by you in the performance of your role and duties.

#### **7. Conflict of Interest**

7.1 It is accepted and acknowledged that you may have business interests other than those of the Company. As a condition to your appointment commencing, you are

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required to declare any such directorships, appointments and interests to the Board in writing in the prescribed form at the time of your appointment.

7.2 In the event that your circumstances seem likely to change and might give rise to a conflict of interest or, when applicable, circumstances that might lead the Board to revise its judgement that you are independent, this should be disclosed to both the Chairman and the Secretary.

## **8. Code of Conduct**

The company believes that you will adhere to the code of conduct of the company enshrined in schedule IV to the "2013 Act" and the policy documents of the company viz., IFB Code of Conduct for Directors and Senior Management and IFB Code on Insider Trading as uploaded on Company's website at [www.ifbindustries.com](http://www.ifbindustries.com).

## **9. Evaluation**

In terms of listing agreement for evaluation of the Board, the Committees of the Board and individual Directors, including the Chairman of the Board, the Company will carry out an evaluation of the performance of the Board as a whole, Board Committees and Directors on an annual basis. Your appointment and re appointment on the Board shall subject to the outcome of the yearly evaluation process.

## **10. Insurance**

The company is currently reviewing insurance policies to cover liabilities of directors and officers while serving on the board or working as an officer of the company.

## **11. Changes of personal details**

During the Term, you shall promptly intimate the Company Secretary and the Registrar of Companies in the prescribed manner, of any change in address or other contact and personal details provided to the Company.

## **12. Termination**

Your directorship on the Board of the Company shall terminate or cease in accordance with law. Apart from the grounds of termination as specified in the "2013 Act", your directorship may be terminated for violation of any provision of the IFB Code of Conduct.

You may resign from the directorship of the Company by giving a notice in writing to the Company stating the reasons for resignation. The resignation shall take effect from the date on which the notice is received by the Company or the date, if any, specified by you in the notice, whichever is later.

## **13. Cooperation**

In the event of any claim or litigation against the Company, based upon any alleged conduct, act or omission on your part during your Term, you agree to render all reasonable assistance and cooperation to the Company and provide such information

and documents as are necessary and reasonably requested by the Company or its counsel.

#### **14. Miscellaneous**

As per clause 49 of the Listing Agreement, if applicable, this letter along with your detailed profile shall be disclosed on the Website of the Company and the relevant stock exchange.

Our Company Secretary, Mr Goutam Ray Chowdhury / Dy. Company Secretary Mr Ritesh Agarwal shall remain in regular touch with you to provide all required clarifications / information, relating to our company, as you may require.

We are confident that the Board and the Company will benefit immensely from your rich experience and we are eager to have you as an integral part of the growth of our Company. If these terms of appointment are acceptable to you, please confirm your acceptance by signing and returning the enclosed copy of this letter.

We thank you for your continued support and commitment to the Company.

Yours sincerely,

**For IFB Industries Limited**

  
**Bikram Nag**  
**Joint Executive Chairman & Managing Director**

Enclosure: As above

I hereby acknowledge the receipt of this Appointment Letter and accept the terms set out herein.

  
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**Mr. R. Muralidhar**

ANNEXURE – 1**Relevant Provision of the Act and Schedule:**

Section/Clause	Content
149 (7)	Every independent director shall at the first meeting of the Board in which he participates as a director and thereafter at the first meeting of the Board in every financial year or whenever there is any change in the circumstances which may affect his status as an independent director, give a declaration that he meets the criteria of independence as provided in sub-section (6).
149 (10)	Subject to the provisions of section 152, an independent director shall hold office for a term up to five consecutive years on the Board of the company, but shall be eligible for reappointment on passing of a special resolution by the company and disclosure of such appointment in the Board's report.
149 (12)	Notwithstanding anything contained in the Act, an independent director, shall be held liable, only in respect of such acts of omission or commission by the company which had occurred with his knowledge, attributable through Board processes, and with his consent or connivance or where he had not acted diligently.
149 (13)	The provisions of sub-sections (6) and (7) of section 152 in respect of retirement of directors by rotation shall not be applicable to appointment of independent directors
152 (4)	Every person proposed to be appointed as a director by the company in general meeting or otherwise, shall furnish his Director Identification Number and a declaration that he is not disqualified to become a director under this Act.
152 (5)	A person appointed as a director shall not act as a director unless he gives his consent to hold the office as director and such consent has been filed with the Registrar within thirty days of his appointment in such manner as may be prescribed.
<b>Cl. I of Schedule IV</b>	<p data-bbox="408 1384 879 1413"><b>Guidelines of professional conduct:</b></p> <p data-bbox="408 1420 791 1449">An independent director shall:</p> <ol data-bbox="408 1456 1335 1942" style="list-style-type: none"> <li data-bbox="408 1456 1062 1485">(1) uphold ethical standards of integrity and probity;</li> <li data-bbox="408 1491 1222 1520">(2) act objectively and constructively while exercising his duties;</li> <li data-bbox="408 1527 1335 1581">(3) exercise his responsibilities in a bona fide manner in the interest of the company;</li> <li data-bbox="408 1588 1335 1641">(4) devote sufficient time and attention to his professional obligations for informed and balanced decision making;</li> <li data-bbox="408 1648 1335 1771">(5) not allow any extraneous considerations that will vitiate his exercise of objective independent judgment in the paramount interest of the company as a whole, while concurring in or dissenting from the collective judgment of the Board in its decision making;</li> <li data-bbox="408 1778 1335 1877">(6) not abuse his position to the detriment of the company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person;</li> <li data-bbox="408 1883 1302 1912">(7) refrain from any action that would lead to loss of his independence;</li> <li data-bbox="408 1919 1335 1942">(8) where circumstances arise which make an independent director</li> </ol>

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lose his independence, the independent director must immediately inform the Board accordingly;

(9) assist the company in implementing the best corporate governance practices.

**Cl. II of  
Schedule IV**

**Role and Functions:**

The independent directors shall:

(1) help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct;

(2) bring an objective view in the evaluation of the performance of board and management;

(3) scrutinise the performance of management in meeting agreed goals and objectives and monitor the reporting of performance;

(4) satisfy themselves on the integrity of financial information and that financial controls and the systems of risk management are robust and defensible;

(5) safeguard the interests of all stakeholders, particularly the minority shareholders;

(6) balance the conflicting interest of the stakeholders;

(7) determine appropriate levels of remuneration of executive directors, key managerial personnel and senior management and have a prime role in appointing and where necessary recommend removal of executive directors, key managerial personnel and senior management;

(8) moderate and arbitrate in the interest of the company as a whole, in situations of conflict between management and shareholder's interest.

**Cl.III of  
Schedule IV**

**Duties & Responsibility:**

The independent directors shall—

(1) undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the company;

(2) seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the company;

(3) strive to attend all meetings of the Board of Directors and of the Board committees of which he is a member;

(4) participate constructively and actively in the committees of the Board in which they are chairpersons or members;

(5) strive to attend the general meetings of the company;

(6) where they have concerns about the running of the company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the Board meeting;

(7) keep themselves well informed about the company and the external environment in which it operates;

(8) not to unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;

(9) pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure

themselves that the same are in the interest of the company;  
(10) ascertain and ensure that the company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;  
(11) report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy;  
(12) acting within his authority, assist in protecting the legitimate interests of the company, shareholders and its employees;  
(13) not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law.

<b>Cl. V of Schedule IV</b>	Re-appointment of independent director shall be on the basis of report of performance evaluation.
<b>Cl. VI of Schedule IV</b>	Resignation or removal of an independent director shall be in the same manner as is provided in sections 168 and 169 of the Act.

## **ANNEXURE – 2**

### **SITTING FEES**

The sitting fees presently paid to the Non-Executive Director/ Independent Director is Rs. 20,000/- per meeting of the Board and Audit Committee, Rs 5,000/- per meeting of Nomination & Remuneration Committee and CSR Committee & Rs 1,000 per meeting of Investors/ stakeholders Relationship committee.